Our Leadership

Tim Burroughs
Chief Administrative Officer

Phil Baker
Chief Financial Officer

Larry Feinman, DO, FACOS
Chief Medical Officer

Nancy Simon, RN, MA, NEA-BC, FACHE
Chief Nurse Executive
I have enjoyed working this past year alongside a dedicated group of professionals who are truly making a difference in improving the health and lives of people along Florida’s west coast. It is humbling to know that more than 1.2 million patients turned to us when they needed healthcare services.

We began the year joining our colleagues across the nation and the world, in celebrating HCA Healthcare’s 50th anniversary. Together, we achieved this milestone by staying true to our mission, which is the care and improvement of human life.

It takes a special type of commitment to live this mission, and it is a calling that is at the core of exceptional patient care. I want to take this opportunity to thank our more than 22,000 physicians, nurses, colleagues and volunteers for the compassionate care they provide to our patients daily.

Investing in new construction, facility expansions and technology is critical to our ability to serve some of the fastest growing communities in the state and nation, which we are so fortunate to have here in west Florida. We opened new freestanding ERs in Temple Terrace, Lutz and Lakewood Ranch, providing residents in these communities with convenient access to emergency care. Major expansions occurred at most of our 15 hospitals, adding private patient rooms, new services and larger operating suites to accommodate the latest robotic technologies. Our second comprehensive stroke center opened at Regional Medical Center Bayonet Point, and telemedicine capabilities brought immediate stroke diagnosis and treatment capabilities to our ERs.

We know, however, that what is most important to ensuring exceptional patient care, is our people. We are proud to offer one of the largest graduate medical education programs for new physicians, with eight teaching hospitals offering more than 40 programs. We continue to support new graduate nurses while we work closely with area nursing schools, community colleges and universities to offer students in a wide range of medical fields the opportunity to learn in an actual clinical setting.

West Florida is blessed with beautiful beaches and a great climate, and it is our pleasure to serve residents and visitors by delivering world class high quality, patient-focused care to each patient we serve, every day.

Sincerely,

Ravi Chari, MD
President & Chief Executive Officer

“We’re committed to creating a World Class experience for each patient by providing superior healthcare with warmth and compassion. Our unique delivery of care is the result of a culture where everyone is committed to excellence, execution and accountability.”
Hospital Locations

CITRUS/HERNANDO/PASCO COUNTIES
Citrus Memorial Hospital
Medical Center of Trinity & Behavioral Health Center
Oak Hill Hospital
Regional Medical Center Bayonet Point

PINELLAS COUNTY
Largo Medical Center & Indian Rocks Rd Campus
Northside Hospital
Palms of Pasadena Hospital
St. Petersburg General Hospital

HILLSBOROUGH COUNTY
Brandon Regional Hospital
Memorial Hospital of Tampa & Tampa Community Hospital
South Bay Hospital

MANATEE/SARASOTA/CHARLOTTE COUNTIES
Blake Medical Center
Doctors Hospital of Sarasota
Englewood Community Hospital
Fawcett Memorial Hospital
## Freestanding ERs

- ER 24/7® in Citrus Park
- ER 24/7® in Clearwater
- ER 24/7® in Lakewood Ranch
- ER 24/7® in Lutz
- ER 24/7® in Palm Harbor
- ER 24/7® Plant City ER
- ER 24/7® in Riverview
- ER 24/7® in Temple Terrace

## Surgery Centers

- All Saints Surgery Center
- Ambulatory Surgery Center
- Bayonet Point Surgery & Endoscopy Center
- Bay Area Physicians Surgery Center
- Belleair Surgery Center
- Brandon Surgery Center
- Countryside Surgery Center
- Doctors Same Day Surgery Center
- Gulf Coast Surgery Center
- Gulf Pointe Surgery Center
- New Port Richey Surgery Center at Trinity
- Riverwalk Surgery Center
- Surgery Center at St. Andrews
- Tampa Eye & Specialty Surgery Center

## Physician Services Groups

- Advanced Women’s Health Center
- Behavioral Health Center at Doctor’s Hospital
- Behavioral Health Center at Memorial
- Bradenton Trauma Surgical Group
- Brandon Psychiatry Associates
- Brandon Surgical Specialists
- Breast Care Surgical Associates
- Cardiac Surgical Associates - Brandon
- Cardiac Surgical Associates - Northside
- Cardiac Surgical Associates - Largo
- Cardiac Surgical Associates - Fawcett
- Citrus Internal Medicine Associates (GME)
- Citrus Physician Services
- Citrus Primary Care Beverly Hills
- Citrus Primary Care Citrus Springs
- Coast Surgical
- Comprehensive Surgical Services
- Florida Advance Cardiothoracic Surgery
- General Surgery of Trinity
- Genesis Women’s Center
- GME of Trinity
- Gulf Pointe Surgical
- Internal Medicine Associates of Plant City
- Inverness Surgical Associates
- Largo Family Care
- Maternal Fetal Medicine of West Florida
- Nature Coast Center for Primary Care
- Nature Coast Heart Rhythm Center
- Nature Coast Surgical Specialists
- Oak Hill Hospital Internal Medicine
- OB & GYN of Trinity
- Orthopedic Associates of Citrus
- Palms Primary Care
- Palms Surgical Associates South Bay
- Surgical Specialists
- Pinnacle Medical Group
- South Tampa General & Vascular Surgery
- St. Pete Family Care
- Sun Coast Bariatrics
- Suncoast OB/GYN
- Surgical Bariatric Centers
- The Heart Institute
- The Heart Institute of Largo
- Transplant and Hepatobiliary Specialists of Largo
- Urgent Care Center at Pinnacle
HCA West Florida Community Impact

WE CARED FOR:

1,225,060 Patients, including:

708,385 ER Visits
368,566 Outpatient Visits
114,066 Outpatient Surgeries
180,801 Admissions
6,366 Babies Delivered

Our Sites of Care:

15 Hospitals with 4,198 Licensed Beds
24/7 ERs with 25 ERs
14 Ambulatory Surgery Center Sites
48 Physician Practices
132 Surgical Suites

Our Dedicated Team:

18,832 Colleagues
3,258 Physicians
## Economic Impact

Over $2.2 Billion in Economic Impact in 2018

<table>
<thead>
<tr>
<th>Total Salaries &amp; Benefits</th>
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<tr>
<td>Cost of Charity &amp; Uncompensated Care</td>
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<td>Taxes Paid:</td>
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<td>Capital Investment¹</td>
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<td>Total Local Vendor Support</td>
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<td>Minority &amp; Women Owned Business Support</td>
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<td>Physician Specialty Coverage for ERs</td>
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<tr>
<td>TOTAL Economic Impact</td>
<td>$2,281,135,565</td>
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(1) 5 year annual average  
FY 2018 statistics

- **Total Salaries, Contract Labor and Benefits**: 63.5%
- **Cost of Charity and Uncompensated Care**: 10%
- **Local Vendor Support**: 13.7%
- **Total Taxes**: 5.5%
- **Capital Investment**: 5.6%
- **Physician Specialty Coverage for ERs**: 2.2%
Above all else, we are committed to the care and improvement of human life.

HCA West Florida is part of HCA Healthcare, one of the nation’s leading providers of healthcare. Comprised of more than 185 hospitals and 1,800 sites of care, HCA hospitals are located in 21 states and the United Kingdom. With its founding in 1968, HCA created a new model for health care in the United States raising the bar, unlocking possibilities and caring like family, without losing site of the patient’s needs.
Advancing the Practice of Medicine

Clinical Excellence

To produce exceptional patient outcomes, we rely on a powerful combination of great physicians, state of the art equipment, highly trained nurses and unmatched clinical support. Our size and scope allows us to leverage data from 185 hospitals and 31.2 million annual patient encounters to conduct proprietary research and trials that impact clinical guidelines and care protocols throughout the world.

Artificial Intelligence (AI) Tool for Early Sepsis Detection
HCA Healthcare has developed a real time tool that quickly identifies patients with sepsis. The Sepsis Prediction and Optimization Therapy (SPOT) tool combined with the use of evidence-based clinical interventions, has helped save an estimated 8,000 lives in the last five years.

Enhanced Surgical Recovery
was led by HCA West Florida and is now being implemented Enterprise wide.

Reduce MRSA
is a groundbreaking study in collaboration with the CDC and Harvard University which resulted in new standard practices in the ICU to reduce and prevent hospital acquired infections.

ABATE Trial
expanded on Reduce MRSA Trial to include patients outside of the ICU and resulted in a 31% reduction in bloodstream infections and 40% reduction in antibiotic-resistant bacteria.

Flu Prevention
as the first national organization to adopt a mandatory flu safety policy, HCA was recognized by the National Patient Safety Foundation and set another industry standard.

March of Dimes collaboration
to study the effects of allowing pregnancies to go full term (39 weeks) when possible, changed practices and has been a national standard for all hospitals.

Patient Care

Each year, approximately five percent of all U.S. hospital services happen at an HCA Healthcare facility including:

- 31.2 Million ADMISSIONS
- 8.9 Million ER VISITS
- 224,000 BIRTHS

Industry Leader:

- HCA founded the Healthtrust Purchasing Group to support the healthcare industry with purchasing power and today offers an array of top-notch services including supply chain operations, purchasing, IT, payroll, staffing and pharmacy.
- HCA Healthcare has been named one of the “World’s Most Ethical Companies” for ten years in a row.
- HCA Healthcare affiliates deliver healthcare services in approximately 160 languages and dialects.
- HCA Healthcare continues its comprehensive program of environmental sustainability to promote energy and water conservation, green building initiatives, increased recycling and environment conscious purchasing.
Dr. Thomas Frist, Sr., Dr. Thomas Frist, Jr. and businessman Jack Massey envisioned a physician-empowered company, where the application of scale and shared resources, combined with a patient-centered focus and passion for clinical excellence, would advance the practice of medicine.

Their vision continues today as we strive to support physicians through our dedication to excellence – clinical excellence, service excellence and operational excellence. We know that to attract and retain the best doctors, they need to be supported with innovative, value added solutions that help physicians deliver high quality, cost effective care to their patients.

We are fortunate to have more than 3,258 physicians serving on our medical staffs, committed to improving the health of our communities along Florida’s west coast. From small practices to multispecialty groups, our physicians offer a wide range of office settings and locations for patients. This includes the HCA Physician Services Group, which is comprised of locally managed practices.
HCA is the nation’s largest sponsor of graduate medical education programs, and we are transforming many of our hospitals into teaching hospitals to support the next generation of doctors.

For HCA West Florida, eight of our facilities are teaching hospitals and Medical Center of Trinity will join the group for the 2019-2020 academic year. We are providing training to 560 residents and fellows during the 2018-2019 academic year, in 18 specialty areas including Anesthesia, Cardiology, Emergency Medicine, Endocrinology, Family Medicine, Gastroenterology, General Surgery, Internal Medicine, Interventional Cardiology, Obstetrics/Gynecology, Pathology, Pulmonary/Critical Care, Rheumatology and Transitional Year.

HCA Healthcare is now the largest sponsor of ACGME programs in the United States with 3,324 residency positions!
Our Colleagues

Dedicated to Giving People a Healthier Tomorrow

HCA West Florida colleagues enjoy a work environment that promotes diversity, inclusion and cultural competencies. We strive to ensure that everyone is treated with fairness, dignity and respect because we know that our ability to provide the best care is dependent on finding, attracting and nurturing people who continually strive to make healthcare better for our patients and their families.

HCA West Florida is a special place to work, where each day we strive to raise the bar, unlock possibilities and care like family.

HCA WEST FLORIDA’S $1.4 BILLION IN WAGES, SALARIES & BENEFITS is keeping our local economy healthy, too

160+ LANGUAGES & DIALECTS healthcare services are delivered in, for the comfort of our patients

18,852 COLLEAGUES IN HCA WEST FLORIDA One of the area’s largest employers

$50 MILLION IN ASSISTANCE FROM HCA HOPE FUND Employee-run charity to support employees during a crisis

38,000 VETERANS HIRED and a top employer of military spouses nationally ranked
Our Nurses

Making The Difference

Our vision is to be the provider of choice for patient care, and at the heart of that care are nurses who meet the needs of our patients with compassion and skill every day. Our nurses are nationally recognized leaders who are improving patient care and outcomes, across west Florida and the nation.

Fully Supported to Improve Performance

Our commitment to the nursing professional extends from nursing schools, to a structured one-year Nurse Residency StaRN program to support new graduates, on to a benefits packet that encourages nurses to strive for advance certifications and degrees. More than 2,600 HCA affiliated nurses earned certifications last year.

In west Florida, we supported 4,067 nursing students through agreements with local nursing schools including Galen, Jersey College, Kaiser, Hillsborough County College, Pasco Hernando College, Rasmussen, South University, State College of Florida, University of South Florida and the University of Tampa.

We also welcomed 660 new graduate StaRN nurses last year, who worked with a preceptor along with hands-on simulation training and classroom education. Construction is now underway on a $2 million state-of-the-art Center for Clinical Advancement, centrally located in Brandon. The new Center will open in 2019 to support simulation and educational needs for all of our hospitals.

National Recognition for Patient Care Excellence

HCA West Florida had the most Units of Distinction in HCA this year, with eight earning a Top 5% spot and another eight ranked in the Top 10%. More than 1,200 HCA Healthcare units participated. Congratulations to Oak Hill Hospital’s IMC Unit, ranked the #1 Progressive Care Unit!
Innovative & Specialized Care

We are committed to providing the most advanced care for our patients, with specialty programs including:

**Bariatric Weight Loss Surgery**
A wide range of weight loss surgical options and the latest advancements in bariatric care are available through the Florida Bariatric Centers at Brandon Regional Hospital, Citrus Memorial Hospital, Largo Medical Center, Memorial Hospital of Tampa and Palms of Pasadena Hospital. We will be adding several new programs in 2019.

**Behavioral Health**
Our collaborative network includes behavioral health ERs, inpatient programs, senior units, partial hospitalization, intensive outpatient programs and electroconvulsive therapy. HCA West Florida is one of the largest acute care hospital systems supporting the behavioral health needs of the many communities we serve.

**Burn Care**
Blake Medical Center is one of only six burn programs in Florida, providing surgical, inpatient and outpatient care for burn patients.

**Cancer Care**
HCA’s Sarah Cannon Cancer Research Institute is the largest sponsor of clinical trials in the country, providing our patients access to the latest treatment options, through our Oncology and Radiation Oncology specialists. Seven hospitals in west Florida have cancer programs accredited by the American College of Surgeons Commission on Cancer.

**Cardiovascular Services**
Our hospitals provide some of the most sophisticated life-saving cardiac services available including cardiac surgery, cardiac catheterization, EP, mitral clip, limb salvage, minimally invasive valve surgery and cardiac rehabilitation. Nurse navigators are available to assist patients and support them through their recovery.

**Diabetes Management**
Several HCA West Florida hospitals offer diabetes management and education programs, to assist newly diagnosed patients and to provide ongoing education support. The ADA Diabetes Self-Management program is available at Blake Medical Center.

**Emergency Care**
Our hospitals are leaders in developing ER processes to enhance patient care and reduce wait times, as we continue to expand services through freestanding ERs. Today we offer 25 convenient locations to provide access to emergency care.

**Heart Failure Clinic**
Staffed by a board-certified acute care nurse practitioner, this outpatient program can bridge the gap between hospital discharge and the patient’s follow up appointment with their primary care physician or a cardiologist. Rapid hospital follow-up, comprehensive heart failure education for the patient and family, medical therapy consistent with evidence-based practices and emergent intravenous diuretic therapy are available.

**Inpatient Rehabilitation Centers**
In these specialty programs, patients receive comprehensive treatment from a multidisciplinary team in a hospital setting.

**Neurosciences & Stroke**
Our hospitals are accredited stroke centers, staffed and equipped to provide life-saving care. Fawcett Memorial Hospital, Northside Hospital and Regional Medical Center Bayonet Point are Comprehensive Stroke Centers and available for patients needing the neurointerventional services.
Obstetrics
Our five programs serve families along Florida’s west coast with Brandon Regional Hospital and Medical Center of Trinity providing NICU services.

Pediatrics
Brandon Regional Hospital offers a comprehensive pediatrics program which includes a Pediatric ER, Level III NICU, Pediatric Intensive Care Unit and a wide range of pediatric specialists and surgeons.

Surgical Solutions & Robotics
HCA West Florida is one of the largest providers of surgical services along Florida’s west coast, with 132 surgical suites. Here patients can receive compassionate and expert care, conveniently. From single incision surgery to the latest in robotics, our hospitals are continuously upgrading surgical equipment to ensure our surgeons have access to the latest technology and techniques.

Telemedicine
Technological improvements are expanding telemedicine programs and services in the hospital setting, allowing us to connect quickly to specialists. Tele-Burn, Tele-Neurology and Tele-Psychiatry are allowing patients to be diagnosed and treated quicker, and in the comfort and convenience of their local hospital. HCA West Florida will continue to expand its Telemedicine capabilities in 2019.

Transplant
Largo Medical Center provides kidney and liver transplant services to patients throughout Florida. It is one of only eight highly specialized programs in the state that offers both. The hospital is now doing Left Ventricular Assist Device (LVAD) implants as it prepares to expand its transplantation offerings to include a cardiac transplant program.

Trauma
Blake Medical Center and Regional Medical Center Bayonet Point are designated Level II Trauma Centers, staffed and equipped around the clock for this high-level of emergency care.

Women’s Services
Recognizing the unique needs of women, our hospitals offer a wide range of services from the latest in digital mammography to minimally invasive and robotic gynecologic surgery options.

Wound Care & Hyperbaric Medicine
These centers provide highly specialized wound care to patients suffering from diabetic ulcers, pressure ulcers, infections and other chronic wounds that have not healed in a reasonable amount of time. Leading edge treatments may include negative pressure wound therapy, bio-engineered tissues, biosynthetic dressings and growth factor therapies. Hyperbaric oxygen therapy works by surrounding the patient with 100 percent oxygen to help progress wound healing.
We Believe Healthcare Should Always Move Forward.

Miranda’s Story

Just before Thanksgiving, 2018, Miranda Rozamus was using a log splitter as she had done many times before. This time, however, she looked away for only a few seconds and sliced off three of her fingers on her left hand.

“I’ve used the log splitter millions of times and never had an issue. I looked away for 10 seconds. My fingers were gone,” Miranda explains. Miranda’s fiancé called 9-1-1 and she was rushed to Blake Medical Center.

Fortunately, Blake Medical Center’s surgical team was able to reattach the 23-year-old’s fingers, one of which was her ring finger. She was even able to regrow two of her nails and regain function, thanks in no small part to the huge team at Blake who supported her through a tough but successful journey from the OR, 10 days in the ICU, extensive occupational therapy with Kelly and finally her wedding, where her now husband successfully placed a ring on it.
Accreditations & Certifications:

- Hospital (The Joint Commission)
- Advanced Primary Stroke Center (The Joint Commission)
- Blue Distinction+ Knee and Hip Replacement, Spine Surgery (BCBS)
- Certifications (The Joint Commission): AMI, Hip, Knee, Sepsis, Stroke
- Community Cancer Program (ACoS CoC)
- CT, Lung Cancer Screening, Mammography, Nuc Med, MRI, Ultrasound (ACR)
- Diabetes Self-Management Program (ADA)
- Inpatient Rehabilitation Center (CARF)
- Level II Trauma Center (FL Dept of Health)
- Pioneers In Quality™ (The Joint Commission)
- Top Performer in Key Quality Measures (The Joint Commission) – 3 Consecutive Years

Key Services:

- 24-Hour Emergency Services
- Breast Care Center
- Burn Care Center
- Cardiopulmonary Rehabilitation
- Cardiovascular Surgery
- Company Care Occupational Health
- Complex Hand Repair
  - Microvascular Surgery
- Comprehensive Cancer Program
- Diabetes Education
- Graduate Medical Education
- Heart & Valve Institute
  - Transcatheter Aortic Valve Replacement (TAVR)
  - Watchman
- Gynecology Oncology
- Hyperbaric Medicine
- Inpatient Rehabilitation
- Limb Saving Institute
- Lung Care Center
- Minimally Invasive Surgery
- Neurology
- Neurosurgery
- Orthopedic & Spine Institute
- Primary Stroke Center
- Robotic Surgery
- Trauma Center Level II
- Urology
- Women’s Health & Wellness
- Wound Care

Hospital Statistics:

- # of Licensed Beds: 383
- Total Annual Admissions: 14,742
- Total Annual Emergency Visits: 43,794
- Total Patients Treated: 98,719
- Active Physicians: 313
- Total Employees: 1,528
- Salaries, Wages & Benefits: $126,903,309
- Taxes Paid: $9,805,816
- Cost of Charity & Uncompensated Care: $24,301,850
- TOTAL ECONOMIC CONTRIBUTION: $202,927,575

Randy Currin
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- ‘A’ Hospital Safety Grade (Leapfrog Group Spring 2019)
- Advanced Primary Stroke Center (The Joint Commission)
- Bariatric Surgery Center of Excellence (ASMBS)
- Blue Distinction+ Bariatric Surgery: Comprehensive Center; Blue Distinction+ Cardiac Care; Blue Distinction for Maternity Care (BCBS)
- Echocardiography Laboratory (ICAEL)
- Center of Excellence for Metabolic and Bariatric Surgery (Surgical Review Corporation)
- Certifications (The Joint Commission): AMI, CABG, Heart Failure, Hip, Hip Fracture, Knee, Sepsis, Stroke
- Pioneers In Quality™ (The Joint Commission)
- Top Performer in Key Quality Measures (The Joint Commission): 4 Consecutive Years
- Top 100 Hospitals – 2014 Tryven Health
- Top 100 Hospitals – 2019 IBM Watson Health
- US News & World Report High Performing Hospital, COPD
- US News & World Report High Performing Hospital, Heart Failure
- Echocardiography Laboratory (ICAEL)
- Center of Excellence for Metabolic and Bariatric Surgery (Surgical Review Corporation)
- Certifications (The Joint Commission): AMI, CABG, Heart Failure, Hip, Hip Fracture, Knee, Sepsis, Stroke
- Pioneers In Quality™ (The Joint Commission)
- Top Performer in Key Quality Measures (The Joint Commission): 4 Consecutive Years
- Top 100 Hospitals – 2014 Tryven Health
- Top 100 Hospitals – 2019 IBM Watson Health
- US News & World Report High Performing Hospital, COPD
- US News & World Report High Performing Hospital, Heart Failure

Key Services:

- 24-Hour Emergency Services & Pediatric Emergency Center
- Advanced Primary Stroke Center
- Advanced Wound and Plastic Surgery Center
- Afib & Heart Rhythm Center
- The Baby Suites
- The Behavioral Health Center
- The Breast Center
- The Emergency Center
  - Brandon Regional Hospital
  - ER 24/7™ in Riverview
  - ER 24/7™ in Temple Terrace
  - Plant City Emergency Center
  - Pediatric Emergency Center
- Florida Bariatric Center
- Graduate Medical Education
- The Heart & Vascular Center
- Hyperbaric Medicine
- Neonatal Intensive Care Unit - Level II & Level III (Physician services provided by All Children’s Specialty Physicians)
- The Neuroscience Center
- Open Heart Surgery
- The Orthopedic Center
- The Pediatric Center
- Robotic Surgery
- The Spine Center
- The Women’s Center

Bland Eng, FACHE
Chief Executive Officer
**Accreditations & Certifications:**

- Hospital (The Joint Commission)
- Accredited Laboratory (The Joint Commission)
- Advanced Primary Stroke Center (The Joint Commission)
- America’s 50 Best for Vascular Surgery (Healthgrades)
- America’s 100 Best for Orthopedic Surgery 2017 (Healthgrades)
- America’s 100 Best for Spine Surgery (Healthgrades)
- Best Hospital by Readers of Citrus County Chronicle
- Blue Distinction Center+ for Maternity Care
- Breast Center (ACR)
- Certifications (The Joint Commission): Hip, Knee, Sepsis, Stroke
- CT, MRI, Nuc Med, PET, Ultrasound (ACR)
- Five-Star Recipient for Carotid Procedures (Healthgrades)
- Five-Star Recipient for Coronary Bypass Surgery (Healthgrades)
- Five-Star Recipient for Spinal Fusion Surgery (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Three-Star Rated in Coronary Artery Bypass Graft (STS)

**Key Services:**

- 24 hour Emergency Services
- Behavioral Health
- Diagnostic Imaging
- Graduate Medical Education
- Heart and Vascular Center
  - Cardiac Catheterization
  - Device Implants
  - Heart, Vascular and Thoracic Surgery
  - Percutaneous Coronary Intervention (PCI)
  - TAVR
- Laboratory Services
- Orthopedic and Spine Center of Excellence
  - Hip, Knee and Shoulder Replacement
  - Minimally Invasive Joint Reconstruction Surgery
  - Spinal Fusion
- Outpatient Services
- Primary Stroke Center
- Rehabilitation: Aquatic Therapy, Cardiopulmonary Rehabilitation, Physical Therapy, Occupational Therapy
- Surgery
  - Endoscopy (with Endoscopic Ultrasound)
  - ENT
  - Florida Bariatric Centers (surgical weight loss)
  - Gastroenterology
  - General Surgery
  - Gynecologic Surgery
  - Minimally Invasive Surgery
  - Robotic-Assisted Surgery
  - Ophthalmological Surgery
  - Podiatric Surgery
  - Urologic Surgery
- Teleneurology & Teleradiology
- Women & Baby Center
- Wound Care & Hyperbarics

**Citrus Memorial Hospital**

502 W. Highland Boulevard | Inverness, FL 34452 | (352) 726-1551 | CitrusMH.com

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**Ralph Aleman**

Chief Executive Officer

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**Hospital Statistics:**

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<td><strong>TOTAL ECONOMIC CONTRIBUTION</strong></td>
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Doctors Hospital of Sarasota
5731 Bee Ridge Road | Sarasota, FL 34233 | (941) 342-1100 | DoctorsofSarasota.com

Accreditations & Certifications:

- Hospital (The Joint Commission)
- ‘A’ Hospital Safety Grade - 10th Consecutive (Leapfrog Group 2014-2019)
- America’s 50 Best Hospitals for Vascular Surgery Award – 3rd Consecutive Year 2015-2017 (Healthgrades)
- Blue Distinction+ for Hip, Knee, Spine Surgery (BCBS)
- Certifications (The Joint Commission): COPD, Sepsis, Stroke
- CT, Mammography, MRI, Nuclear Medicine, Breast Ultrasound, Ultrasound, Stereotactic Breast Biopsy (ACR)
- Five-Star Recipient for Carotid Procedures for 5 Years in a Row 2015-2019 (Healthgrades)
- Five-Star Recipient for Gallbladder Removal Surgery for 2 Years in a Row 2018-2019 (Healthgrades)
- Five-Star Recipient for Hip Fracture Treatment for 6 Years in a Row 2014-2019 (Healthgrades)
- Five-Star Recipient for Repair of Abdominal Aorta for 5 Years in a Row 2015-2019 (Healthgrades)
- Five-Star Recipient for Spinal Fusion Surgery in 2019 (Healthgrades)
- Mission: Lifeline Silver Receiving Achievement Award 2018 (AHA)
- Pioneers In Quality™ (The Joint Commission)
- Recipient of the Healthgrades 2019 Orthopedic Surgery Excellence Award™

Key Services:

- 24-Hour Emergency Services
  - Doctors Hospital of Sarasota
  - Doctors Hospital of Sarasota ER in Lakewood Ranch
- Breast Care Center
- Cardiovascular Services
- Cardiopulmonary Rehabilitation
- Diagnostic Imaging
- Electrophysiology
- General Surgery
- Gynecologic Oncology
- Minimally Invasive Surgery
- Neurology
- Oncology
- Orthopedic and Spine Institute
- Percutaneous Coronary Intervention (PCI)
- Rehabilitation Services: Physical Therapy, Occupational Therapy, Speech Therapy
- Serenity Place & Transitions (Behavioral Healthcare for Adults)
- Spine
- Urology
- Wound Management & Hyperbaric Medicine

Robert Meade
Chief Executive Officer

Hospital Statistics:

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Accreditations & Certifications:

- ‘A’ Patient Safety Grade – 14 Consecutive Times (Leapfrog Group 2012-2019)
- Hospital (The Joint Commission)
- Best Places To Work In Healthcare 2017 (Modern Healthcare)
- Certifications (The Joint Commission): Acute Stroke Ready, Heart Failure, Hip, Knee, Sepsis
- Chest Pain Center with PCI (ACC)
- CT, Mammography, MRI, Nuclear Medicine, Ultrasound (ACR)
- Pioneers In Quality™ (The Joint Commission)
- Five-Star Recipient for Hip Fracture Treatment for 4 Years in a Row 2016-2019 (Healthgrades)
- Five-Star Recipient for Gallbladder Removal Surgery for 3 Years in a Row 2017-2019 (Healthgrades)
- Get With The Guidelines Gold Plus Target: Stroke Elite Plus Honor Roll Quality Achievement Award (AHA)
- Get With The Guidelines Gold Plus Target: Heart Failure Honor Roll Quality Achievement Award (AHA)
- Top Performer in Key Quality Measures – 3 Consecutive Years (The Joint Commission)
- Units of Distinction Progressive Care and Medical Surgical 2019 Top 5% (HCA)

Key Services:

- 24-Hour Emergency Services
- Cardiac Catheterization with Intervention
- Cardiology
- Comprehensive Rehabilitation
- Diagnostic Imaging
- Dialysis (Inpatient)
- Electrophysiology
- Endoscopic Ultrasound
- Gastroenterology
- General and Vascular Surgery
- Gynecology
- Hospitalists
- Infectious Disease
- Joint Care Center and Orthopedics
- Mammography & DEXA Scan
- MRI
- Nephrology
- Ophthalmology
- Respiratory Services
- Robotic Surgery
- Spine Surgery
- Teleurology
- Urology
- Women’s Center
- Wound Care Center

Hospital Statistics:

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Michael D. Ehrat, FACHE, MBA, MHSA, MSPT, CPHQ, CPPS
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- Advanced Primary Stroke Center (The Joint Commission)
- America’s Top 100 Hospitals (Healthgrades)
- Community Cancer Program (ACoS CoC)
- Comprehensive Stroke Center (AHCA)
- Inpatient Rehabilitation Program (CARF)
- Best Hospital & Best ER by Readers of Charlotte Sun
- Best Hospital by Readers of Florida Weekly
- Certifications (The Joint Commission): Hip, Knee, Sepsis, Spine Surgery, Stroke
- CT, Mammography, MRI, Nuclear Medicine, Ultrasound (ACR)
- Distinguished Hospital for Clinical Excellence (Healthgrades)
- Patient Safety Excellence Award 2018 (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Top Performer in Key Quality Measures – 4 Consecutive Years (The Joint Commission)

Key Services:

- 24-Hour Emergency Care
- Cancer Care
- Cardiovascular Services
- Center for GI & Digestive Health
- Diagnostic Imaging
- Dialysis (Inpatient)
- Emergency Care
- General & Vascular Surgery
- Hospitalists
- Infectious Disease
- Inpatient Rehabilitation Center
- Mammography
- MRI
- Nephrology
- Neurosciences
- Outpatient Rehabilitation
- Open-Heart Surgery
- Ophthalmology
- Physical Therapy
- Robotic Surgery
- Spine & Orthopedic Center
- Stroke Center
- Surgical Services
- Teleneurology
- Urology
- Weight Loss Surgery
- Women’s Services
- Wound Management & Hyperbaric Medicine

Bill Hawley
Chief Executive Officer
Accreditations & Certifications:
- Hospital (The Joint Commission)
- ‘A’ Hospital Safety Grade (Leapfrog Group Spring 2019)
- Academic Comprehensive Cancer Program (ACoS CoC)
- Accredited Comprehensive Bariatric Center (MBSAQIP)
- Advanced Primary Stroke Center (The Joint Commission)
- Aetna Institute of Quality Bariatric Surgery
- Baker Act Certified (AHCA)
- Bariatric Center of Excellence (Optum)
- Breast Center (ACoS, ACR)
- CT, MRI, Nuclear Medicine and Ultrasound (ACR)
- Echocardiography (AIC)
- Get with the Guidelines Heart Failure and Stroke Gold Plus and Afib Gold Quality Achievement Awards (AHA)
- Kidney Transplant (CMS & UNOS)
- Liver Transplant (CMS & UNOS)
- LVAD (CMS & DNV)
- National Workplace Partnership for Life – Platinum Award (Donate Life, Lifelink)
- Primary Heart Failure (The Joint Commission)
- Sepsis Certification (The Joint Commission)
- Statutory Teaching Hospital (AHCA)
- Stroke Certification (The Joint Commission)
- Blue Distinction Bariatric Center (BCBS)
- Blue Distinction Cardiac Care (BCBS)
- Blue Distinction Spine Surgery (BCBS)
- Five-Star Recipient for Appendectomy (Healthgrades)
- Five-Star Recipient for Carotid Procedures
  2 Years in a Row (Healthgrades)
- Five-Star Recipient for Gall Bladder Removal Surgery
  2 Years In a Row (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)

Key Services:
- AFib & Heart Rhythm Centers
- 24/7 Emergency Care (3 campuses)
- Behavioral Medicine Emergency Services
- Behavioral Medicine
- Cardiopulmonary Rehabilitation
- Cardiovascular Services
- Clearwater ER
- Clinical Research
- Florida Bariatric Centers (surgical weight loss)
- Florida Breast Institute
- Florida Orthopedic Pavilion
- Florida Spine & Neuro Center
- Graduate Medical Education Program
- H2U – Health & Wellness Program
- Hepatobiliary Center (Pancreas, Liver, Gall Bladder)
- Hospitalists
- Inpatient Rehabilitation
- Largo Advanced Heart Failure Center
- Palliative Care Services
- Robotic Surgery
- Transplant Institute of Florida (Kidney & Liver)
- Wound Care and Hyperbaric Medicine Center

Adam Rudd
Chief Executive Officer

Hospital Statistics:

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TOTAL ECONOMIC CONTRIBUTION: $195,708,230

Accreditations & Certifications:

- Hospital (The Joint Commission)
- A’ Hospital Safety Grade
  (Leapfrog Group Fall 2018 & Spring 2019)
- Advanced Primary Stroke Center (The Joint Commission)
- Blue Distinction Cardiac Care (BCBS)
- Community Cancer Program (AcoS CoC)
- CT, Mammogram, MRI, Nuclear Medicine, Ultrasound (ACR)
- Five-Star Recipient for Appendectomy 2019
- Five-Star Recipient for C-Section Delivery for 4 Years in a Row 2015-2018 (Healthgrades)
- Five-Star Recipient for Colorectal Surgeries 2019 (Healthgrades)
- Five-Star Recipient for Gallbladder Surgery 2018 (Healthgrades)
- Five-Star Recipient for Hip Fracture Treatment 2019 (Healthgrades)
- Five-Star Recipient for Spinal Fusion Surgery 2019 (Healthgrades)
- Five-Star Recipient for Vaginal Delivery for 4 Years in a Row 2015-2018 (Healthgrades)
- Joint Replacement Hip, Joint Replacement Knee, Sepsis (The Joint Commission)
- Mammogram (MQSA)
- Named Among the Top 10% in the Nation for Patient Safety (Healthgrades)
- Patient Safety Excellence Award 2018 (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Top Performer In Key Quality Measures: Heart Attack, Heart Failure, Pneumonia, Surgical Care And Stroke (The Joint Commission)
- Unit of Distinction Award - 2 West #1 Medical Surgical Unit 2018 (HCA)
- Unit of Distinction 5 East #2 Unit in 2019; 4 East, PCU (HCA)

Key Services:

- Behavioral Health
  - Inpatient – Adult and Senior
  - Outpatient – PHP/IOP
- Cancer Care
- Cardiopulmonary Rehabilitation
- Diagnostic Imaging
- Electrophysiology (EP)
- Emergency Care – Adult and Pediatric
  - Medical Center of Trinity
  - Citrus Park ER
  - ER 24/7™ in Palm Harbor
  - ER 24/7™ in Lutz
- Heart & Vascular
- Men’s Health
- Minimally Invasive Surgical Specialties
- Neurosurgery
- Obstetrics including NICU and Maternal Fetal Medicine
- Open Heart Surgery
- Rehabilitation Services:
  - Occupational, Physical and Speech
- Robotic Assisted Surgery
- Sleep Center
- Spine & Orthopedics
- Women’s Health
- Women’s Imaging Center with Comprehensive Breast Care
- Wound Care & Hyperbaric Medicine

Leigh Massengill
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- ‘A’ Patient Safety Grade (Leapfrog Group Fall 2018 & Spring 2019)
- Accredited Comprehensive Bariatric Center
- Advanced Primary Stroke Center (The Joint Commission)
- Aetna Institute of Quality Bariatric Surgery
- Blue Distinction and Optum Bariatric Center of Excellence (BCBS)
- CAP Certified Laboratory
- Five-Star Recipient for Back Surgery in 2019 (Healthgrades)
- Five-Star Recipient for Gynecologic Procedures in 2018 (Healthgrades)
- Mammography, Nuclear Medicine (ACR)
- Pioneers In Quality™ (The Joint Commission)
- Sepsis Certification (The Joint Commission)
- Sleep Lab (AASM)
- Unit of Distinction Top 10% - Medical/Surgical Unit 2019 (HCA)

Key Services:

- 24-Hour Emergency Services
- 64-Slice CT Scanner
- 3D Mammography
- Addiction Recovery Center - The Oasis
- Behavioral Medicine & Neurotherapy (ECT)
- Cardiovascular Services
- Diagnostic Cardiac Catheterization Lab
- Digestive Health
- Florida Bariatric Centers
- Health 4 Seniors
- Infectious Disease Services
- Interventional Radiology
- Lung Care Program
- Ophthalmology
- Orthopedics & Spine Care
- Pain Management
- Pelvic Floor Program
- Physical Therapy Services
- Plastic Surgery
- Robotic Surgical Services
- Sleep Disorders Center
- Speech Language Services
- Urology Services
- Women’s Diagnostic Services
- Wound Care & Hyperbaric Medicine

Sonia Wellman, RN, BSN, MBA, FACHE
Chief Executive Officer
Northside Hospital
6000 49th Street N  |  St. Petersburg, FL 33709  |  (727) 521-4411  |  NorthsideHospital.com

Accreditations & Certifications:
- Hospital (The Joint Commission)
- Blue Distinction for Cardiac Care (BCBS)
- Chest Pain Center with Primary PCI & Resuscitation (ACC)
- Company Care & Occupational Health
- Comprehensive Stroke Center National Designation First in Pinellas Hospital (DNV-GL)
- CT, MRI, Nuclear Medicine, Ultrasound (ACR)
- Get With The Guidelines Gold Plus Target: Heart Failure Honor Roll Quality Achievement Award (AHA)
- Get With The Guidelines Stroke Gold Plus Achievement Award Target: Stroke Honor Roll Elite Plus (AHA)
- 2018 Mission: Lifeline Stemi Receiving Center Gold Plus – 4th Consecutive Year (AHA)
- Pioneers In Quality™ (The Joint Commission)
- Sepsis Certification (The Joint Commission)

Key Services:
- 24-Hour Emergency Services
- 64-Slice CT Scanner
- Afib & Heart Rhythm Center
- Cardiac Clinical Research (SCRI)
- Cardiopulmonary Outpatient Rehabilitation
- Cardiovascular Surgery
- Company Care Occupational Health
- Comprehensive Stroke Center
- Dedicated Electrophysiology Lab
- Diagnostic Services
- Graduate Medical Education Program
- Hospitalists
- Interventional Neuroradiology
- Neuroscience Institute
- Outpatient Hand Therapy
- Percutaneous Coronary Intervention (PCI)
- Pet Therapy Program
- Rehabilitation Services
- Spine and Orthopedic Institute
- Tampa Bay Heart Institute
- TAVR
- Teleneurology

Hospital Statistics:

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Valerie Powell-Stafford, MHSA, FACHE
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- ‘A’ Hospital Safety Grade (Leapfrog Group Spring 2019)
- Advanced Primary Stroke Center (The Joint Commission)
- Blue Distinction Cardiac Care (BCBS)
- Blue Distinction+ Knee and Hip Replacement, Spine Surgery (BCBS)
- Breast MRI, CT, Mammography, MRI, Nuclear Medicine, Ultrasound (ACR)
- Breast Care Center of Excellence (ACR)
- Comprehensive Community Cancer Program (ACoS CoC)
- Patient Safety Excellence Award 2018 (Healthgrades)
- Sepsis Certification (The Joint Commission)
- Unit of Distinction Intermediate Care Unit #1 in 2019 (HCA)
- Unit of Distinction; Top 5%: Ortho/Spine, Medical Oncology; Top 10%: Progressive Care, ICU, Telemetry; Top 20%: Surgical Services, Med/Surg (HCA)
- Women’s Choice Award For Best Emergency Care (2014-2015)

Key Services:

- 24-Hour Emergency Services
- Arrhythmia Center
- Cardiovascular Surgery
- Comprehensive Cancer Program
- Consult-A-Nurse/Physician Referral
- Diagnostic Imaging Services
- Graduate Medical Education Program
- Heart Institute
- Hospitalist Services
- Intensivist Program (24/7)
- Interventional Radiology
- Maternity Program
- Medical Digital Imaging
- Minimally Invasive Robotic-Assisted Surgery
- Minimally Invasive Spine Surgery
- Orthopaedic & Spine Institute
- Pediatric Emergency Care Center
- Pediatric Inpatient Care
- Vascular Surgery
- Women’s Imaging Center

Hospital Statistics:

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Mickey Smith
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- Accredited Comprehensive Bariatric Center with Adolescent Qualifications
- Advanced Primary Stroke Center (The Joint Commission)
- Aetna Institutes of Quality, Bariatric Surgery
- CT, Mammography, MRI, Ultrasound, Nuclear Medicine (ACR)
- Get With The Guidelines- Gold Plus Target: Stroke Elite Plus Honor Roll Quality Achievement Award (AHA)
- Gold Referring Stemi Receiving Center Performance Achievement (AHA)
- Patient Safety Award 2019 (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Sepsis Certification (The Joint Commission)

Key Services:

- 24-Hour Emergency Services
- 64 Slice CT Scanner
- Afib & Heart Rhythm Center
- BCIR
- Cardiovascular & Pulmonary Rehabilitation
- Cardiovascular Services
- Caring Connection Senior Program (ACE Unit)
- Company Care & Occupational Health
- Endoscopic/Digestive Health
- Florida Bariatric Centers
- Hospitalists
- Interventional Radiology
- Mammography
- Nephrology
- Neurology
- Orthopedic and Spine
- Outpatient Heart Failure Clinic
- Outpatient Rehabilitation
- Peace of Mind Seasonal Patient Program
- Plastic Surgery
- Podiatry
- Pulmonary Medicine
- Rehabilitation Services
- Robotic Assisted Surgery
- Stroke Program
- Teleneurology
- Wound Care & Hyperbaric Medicine

Jake Fisher
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- ‘A’ Patient Safety Grade (Leapfrog Spring 2019)
- Advanced Primary Stroke Center (The Joint Commission)
- America’s 100 Best Hospitals for Orthopedic Surgery™ in 2019 (Healthgrades)
- America’s 100 Best Hospitals for Spine Surgery™ in 2019 (Healthgrades)
- Blue Distinction+ Cardiac Care (BCBS)
- Certifications (The Joint Commission): Sepsis, Stroke
- Community Cancer Program (ACoS CoC)
- Comprehensive Stroke Center (AHCA)
- CT, MRI, Nuclear Medicine, Ultrasound (ACR)
- Five-Star Recipient for Hip Fracture 15 Years in a Row 2005-2019 (Healthgrades)
- Five-Star Recipient for Back Surgery 8 Years in a Row 2010-2017 (Healthgrades)
- Five-Star Recipient for Abdominal Aorta Repair 2 Years 2016, 2017 (Healthgrades)
- Five-Star Recipient for Appendectomy for 3 Years in a Row 2015-2017 (Healthgrades)
- Get With The Guidelines Target: Stroke Honor Roll Elite Plus Silver Plus Quality Achievement Award
- Level II Trauma Center (FL Dept. of Health)
- Patient Safety Excellence Award 3 Years in a Row 2017, 2018, 2019 (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Top Performer in Key Quality Measures for Heart Attack, Heart Failure, Pneumonia, Surgical Care, VTE, Stroke (Joint Commission) – 2 Consecutive Years
- Unit of Distinction Top 10% - Ortho/Neuro and Trauma Step Down Unit 2019 (HCA)
- Unit of Distinction Top 20% - Cardiac Surgery (HCA)

Key Services:

- 24-Hour Emergency Care
- Arrhythmia Center of Florida
- Cardiac Catheterization Lab
- Cardiac Surgery
- Cardiopulmonary Rehabilitation
- Company Care & Occupational Health
- Comprehensive Stroke Center
- Electrophysiology Lab
- Graduate Medical Education
- The Heart Institute
- Interventional Neurology
- Minimally Invasive Surgery
- Neurosurgery
- Neuroscience Center
- Orthopedics & Spine Center
- Pulmonary Medicine
- Robotic Surgery
- Sleep Disorders Center
- TAVR
- Trauma Center Level II
- Urology
- Vascular Surgery
- Wound & Hyperbaric Medicine

Joseph R. Rudisill, Interim Chief Executive Officer

Hospital Statistics:

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South Bay Hospital
4016 Sun City Center Blvd. | Sun City Center, FL 33573 | (813) 634-3301 | SouthBayHospital.com

Accreditations & Certifications:
- Hospital (The Joint Commission)
- Advanced Primary Stroke Center (The Joint Commission)
- Certifications (The Joint Commission): Hip, Knee, Sepsis, Stroke
- CT, Mammography, MRI, Nuclear Medicine, Ultrasound (ACR)
- Five-Star Recipient for COPD, Hip Fracture Treatment, Pacemaker Procedures (Healthgrades)
- Pioneers In Quality™ (The Joint Commission)
- Top Performer In Key Quality Measures (The Joint Commission) – 5 Consecutive Years
- Top Work Place 2019 (Tampa Bay Times)

Key Services:
- 24-Hour Emergency Services
- Adult Critical Care
- Breast MRI
- Cancer Resource Center
- Cardiac Catheterization
- Cardiology
- Center for Breast Health
- Center for Joint and Spine Care
- Diagnostic Imaging
- 3D Digital Mammography
- General Surgery
- Heart & Vascular Center
- ICU Intensivists
- Infectious Disease
- Interventional Radiology
- Medical Imaging
- Minimally Invasive Surgery
- Neurology
- Orthopedics
- Podiatry
- Pulmonary Medicine
- Robotic Surgery
- Spine Care
- Urology
- Vascular Surgery

Hospital Statistics:

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Daniel Bender
Chief Executive Officer
Accreditations & Certifications:

- Hospital (The Joint Commission)
- Accredited Lung Cancer Screening Center (ACR)
- Advanced Primary Stroke Center (The Joint Commission)
- Blue Distinction + Maternity Care (BCBS)
- Center Of Excellence In Robotic Surgery (SRC)
- Community Cancer Program (ACoS CoC)
- CT, Mammography, MRI, Nuclear Medicine, Ultrasound (ACR)
- Five-Star Recipient for Vaginal Delivery for 4 Years in a Row 2015-2018 (Healthgrades)
- Five-Star Recipient for Appendectomy (Healthgrades)
- LGBTQ Leader since 2013 (Healthcare Equality Index)
- Mentor/Proctor Site (Intuitive Surgical)
- Pioneer In Quality™ (The Joint Commission)
- Top Workplace 2019 (6 Time Winner - Tampa Bay Times)

Key Services:

- 24-Hour Emergency Services
  - Critical Care
  - Fast Track
  - Senior Care
  - Teleneurology
- Breast Center with Compressive Breast Care/3D Digital Mammography/Breast MRI
- Cancer Services w/Oncology Nurse Navigator/Infusion services
- Community Health Information (never a fee):
  - Classes, Support Groups & Seminars
  - Consult-A-Nurse
  - Physician Referral
  - Diagnostic Imaging
- Graduate Medical Education Program
- GYN Robotic Surgery Training Epicenter
- Hospitalists
- Gynecology
- Neurology
- Obstetrics; Family Beginnings
- Orthopedics
- Outpatient Services
- Primary Stroke Center
- Surgery:
  - Colorectal
  - Endoscopy
  - Gastroenterology
  - General
  - Gynecologic
  - Minimally Invasive Robotic Surgery
  - Ophthalmological
  - Orthopedics
  - Plastic
  - Podiatric
  - Spine
  - Urologic
  - Vascular
  - Teleneurology
- Telepsych
- Urology
- Women’s Health

Janice Balzano, FACHE
Chief Executive Officer

Hospital Statistics:

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td># of Licensed Beds</td>
<td>215</td>
</tr>
<tr>
<td>Total Annual Admissions</td>
<td>5,529</td>
</tr>
<tr>
<td>Total Annual Emergency Visits</td>
<td>37,077</td>
</tr>
<tr>
<td>Total Patients Treated</td>
<td>47,323</td>
</tr>
<tr>
<td>Active Physicians</td>
<td>279</td>
</tr>
<tr>
<td>Total Employees</td>
<td>677</td>
</tr>
<tr>
<td>Salaries, Wages &amp; Benefits</td>
<td>$48,127,134</td>
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<tr>
<td>Taxes Paid</td>
<td>$4,260,395</td>
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<tr>
<td>Cost of Charity &amp; Uncompensated Care</td>
<td>$14,146,959</td>
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<tr>
<td>TOTAL ECONOMIC CONTRIBUTION</td>
<td>$82,993,589</td>
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</tbody>
</table>
At HCA West Florida, giving back to the communities we serve is part of our culture. We give our time, talents, passion and financial contributions to a wide range of local and national organizations.

Last year the 2018 HCA West Florida Heart Walk team was the #1 fundraising healthcare system in Tampa Bay and the entire state of Florida!

Consult-A-Nurse for Physician Referral & Health Information:
1-877-442-2362

Blake Medical Center | Brandon Regional Hospital | Citrus Memorial Hospital | Doctors Hospital of Sarasota
Englewood Community Hospital | Fawcett Memorial Hospital | Largo Medical Center | Medical Center of Trinity
Memorial Hospital of Tampa | Northside Hospital | Oak Hill Hospital | Palms of Pasadena Hospital
Regional Medical Center Bayonet Point | South Bay Hospital | St. Petersburg General Hospital

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